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April 9, 2026

Consolidated Financial Results for the Fiscal Year Ended February 28, 2026 (Under Japanese GAAP)

Company name: SUGI Holdings Co., Ltd.
 Securities code: 7649
 Listing: Tokyo Stock Exchange / Nagoya Stock Exchange
 URL: <https://www.sugi-hd.co.jp/english/>
 Representative: Katsunori Sugiura Representative Director & President
 Inquiries: Makoto Kasai Executive Managing Officer (CFO)
 Telephone: +81-562-45-2744
 Scheduled date of annual general meeting of shareholders: May 21, 2026
 Scheduled date to commence dividend payments: May 22, 2026
 Scheduled date to file annual securities report: May 20, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended February 28, 2026 (from March 1, 2025 to February 28, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		EBITDA		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended February 28, 2026	1,010,336	15.1	68,679	13.6	48,568	14.1	50,062	19.2	44,982	75.1
February 28, 2025	878,021	17.9	60,435	19.0	42,563	16.2	41,993	10.4	25,689	16.9

Note: Comprehensive income For the fiscal year ended February 28, 2026 46,064 Millions of yen (80.0%)
 For the fiscal year ended February 28, 2025 25,589 Millions of yen (18.3%)

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
Fiscal year ended February 28, 2026	248.56	-	16.6	9.0	4.8
February 28, 2025	141.96	-	10.6	9.5	4.8

Reference: Investment profit (loss) on equity method For the fiscal year ended February 28, 2026 197 Millions of yen
 For the fiscal year ended February 28, 2025 (2,688) Millions of yen

Note: EBITDA = Operating profit + Depreciation + Amortization of goodwill

(2) Consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of February 28, 2026	614,493	290,474	47.3	1,604.99
February 28, 2025	495,116	250,704	50.6	1,385.37

Reference: Owner's equity As of February 28, 2026 290,458 Millions of yen
 As of February 28, 2025 250,704 Millions of yen

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and equivalents, end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended February 28, 2026	86,779	(69,639)	41,213	111,150
February 28, 2025	36,941	(33,285)	11,633	52,736

2. Cash dividends

	Dividend per share					Total dividend paid	Payout ratio (consolidated)	Ratio of total amount of dividends to net assets (consolidated)
	First quarter	Second quarter	Third quarter	Year end	Annual			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended February 28, 2025	-	15.00	-	20.00	35.00	6,333	24.7	2.6
Fiscal year ended February 28, 2026	-	15.00	-	20.00	35.00	6,334	14.1	2.3
Fiscal year ending February 28, 2027 (Forecast)	-	15.00	-	10.00	-		19.3	

Note: Effective September 1, 2026, the Company plans to conduct a 2-for-1 stock split of its common stock. The forecast for the year-end dividend per share for the fiscal year ending February 28, 2027, is stated taking into account the effect of said stock split, and the total annual dividend is presented as "—". Without considering the stock split, the forecast for the year-end dividend for the fiscal year ending February 28, 2027, would be 20 yen, and the total annual dividend would be 35 yen.

3. Consolidated financial forecast for the fiscal year ending February 28, 2027 (from March 1, 2026 to February 28, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		EBITDA		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	
Six months ending August 31, 2026	548,000	9.6	37,800	12.7	26,700	12.7	27,100	11.8	17,100	(40.2)	Yen 94.49
Fiscal year ending February 28, 2027	1,092,000	8.1	77,400	12.7	54,000	11.2	55,000	9.9	32,800	(27.1)	181.24

Note: 1. Effective September 1, 2026, the Company plans to conduct a 2-for-1 stock split of its common stock. The forecast for earnings per share in the consolidated earnings forecast is stated based on the number of shares prior to said stock split.

2. The Company plans to make Seki Yakuhin Co., Ltd. a consolidated subsidiary effective September 1, 2026. The impact of this transaction on the consolidated financial forecasts for the full fiscal year ending February 28, 2027, is currently under review. When any matters arise that require disclosure, the Company will announce them promptly.

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: - companies Excluded: 1 company (I&H Co., Ltd.)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)	As of February 28, 2026	189,992,514 shares	As of February 28, 2025	189,992,514 shares
Number of treasury shares at the end of the period	As of February 28, 2026	9,019,684 shares	As of February 28, 2025	9,026,618 shares
Average number of shares outstanding during the period	Fiscal year ended February 28, 2026	180,970,901 shares	Fiscal year ended February 28, 2025	180,963,579 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended February 28, 2026 (from March 1, 2025 to February 28, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended February 28, 2026	82,714	(1.2)	19,051	(25.5)	19,365	(27.5)	14,078	(22.8)
February 28, 2025	83,687	9.5	25,572	3.2	26,718	4.1	18,240	(6.0)

